

#### Making Hay when the wind blows....

A lesson on camouflaged fraud





### Learning Objectives of This Session

- know when to expect the unexpected
- know how to identify fraud
- understand the benefits of Broker/Insurer and Loss Adjuster communication
- understand the importance of attention to detail
- know how to spot claim exaggeration

## The Advanced Warning (Or not)

 The evening before Michael Fish joked that a lady had 'phoned the BBC to say that there was going to be a hurricane...

• I can assure you.....



#### The stars of the show

Michael Fish – Famous for dismissing the risk of a hurricane Dr X – We'll keep him anonymous Building Partnership – Best keep them anonymous Chartered Surveyors -Ditto **His Manager** The Director of the Firm of Loss Adjusters The Insurer The Brokers School Governors The Young Adjuster

#### The story

 Between 03:00 and 05:00 hours on Friday 16<sup>th</sup> October 1987 wind speeds over 80 mph (133KM/H) or Force 12

Strength: Hurricane Speed: 75 mph or greater, 120 kph or greater Observations: Severe and extensive damage

- A Private school suffered extensive damage consistent with hurricane force winds
- Loss Adjusters and Claims Departments inundated (8-10 claims a day 7 days a week for 6 months)
- Tools:
  - Paper Diary
  - Blank lined paper
  - Pen
  - Shared camera
  - Own binoculars
  - Desk and hand Dictaphone
  - Company Car! Vauxhall Astra red









#### Catastrophe Situation

- Huge increase in losses presented to Insurers
- Huge increase in losses allocated to Loss Adjusters
- 1987 Technology:
  - No Mobile phones
  - No PCs
  - No Laptops
  - No online maps
  - Considerable local knowledge Loss Adjusters generally worked much smaller areas than today





#### The visit

- Meeting with School Head Master Dr X
- The premises:
  - Large Victorian building with classrooms, dormitories, science labs, offices etc.
  - Numerous out buildings
  - Widespread damage consistent with storm
- Initial Reserve set at £35,000 £100,000 at today's prices





#### The Headache

- Estimate for scaffolding arrived £25,000 about £69,000 today remember reserve was only £35,000
- Significant works included:
  - Main roof
  - Six large chimney stacks
  - External classrooms
  - Garages
  - Clearing of fallen trees from buildings





#### Progression of Claim

- Increasing reserve from £35,000 to £300,000
- New damage to property discovered weekly
- Appointment by Policyholder of Builders and Surveyors
- Involvement of Loss Adjuster Board members, Brokers, Insurers











#### Fraud in plain site

- Collusion
- Exaggeration
- Complaints
- "Urgent works"
- Time & Materials
- Fraud Indicators such as:
- Reluctance to obtain competitive estimates
- Complaint when competitive estimates required









#### Outcome

- Large parts of the claim proved to be fraud
- Head Master was not in fact a Dr.....
- Broker accepted the actions were fraudulent
- School governors accepted elements of fraud
- Claim £300,000 made £200,000 paid
- The school had similar damage in 1990 the claim was very different



# Project Management resolving a mess

- Involvement of a Chartered Surveyor from our office
- Preparation of schedule of works
- Process to validation damage and costs
- Time scales set
- Each component dealt with independently
- Agreeing need with Broker and Policyholder for validation





#### How this might work today

- Historic aerial views
- Immediate digital photographs to record damage
- Drone to examine damage
- Analytics to calculate costs
- Instant reporting to underwriters





#### Thoughts for the victims



#### Thoughts for the victims





#### Thoughts for the victims









### Learning Objectives of This Session

- Know when to expect the unexpected
- know how to identify fraud
- understand the benefits of Broker/Insurer and Loss Adjuster communication
- understand the importance of attention to detail
- know how to spot claim exaggeration



#### Making Hay when the wind blows....

A lesson on camouflaged fraud

