

FCA GI Consumer Duty and update

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- * BIBA/AMII Compliance Manual
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Today's event

- Thank you to your LI for hosting
- Verbal and chat forum questions welcome
- Please complete the feedback survey
- You will get the slides
- Feel free to connect with me on Linked in.



Learning outcomes...

By the end of this event you will have gained an insight into:

- What is Consumer Duty and core components of this
- Key GI issues
 - Premium Finance and Product Governance
 - Multi-occupancy insurances
 - Appointed Representatives



Bear in mind...

- Today is not formal 'advice'
- It is an <u>overview</u> in my own words of the key issues
- Please take up whatever professional help you need to ensure your business remains compliant
- BIBA Compliance Manual will be updated shortly

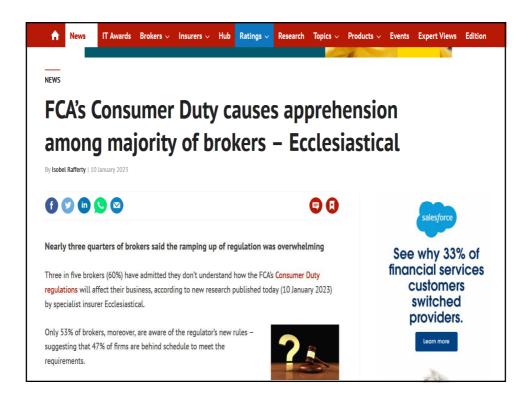


Today

- 1. Consumer Duty overview
- 2. Premium Finance
- 3. Product Governance
- 4. Multi-occupancy
- 5. Appointed Reps



1. Consumer Duty





A new Consumer Duty

Feedback to CP21/36 and final rules

Policy Statement

PS22/9

July 2022



Finalised Guidance

FG22/5 Final non-Handbook Guidance for firms on the Consumer Duty

July 2022

91 pages PS 121 pages guidance + 68 pages of new rules

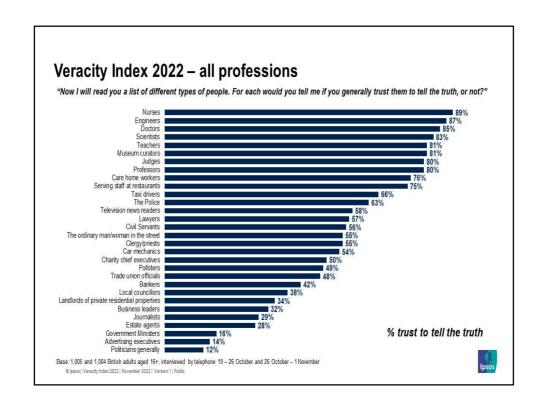
(The word "value" is mentioned 368 times)

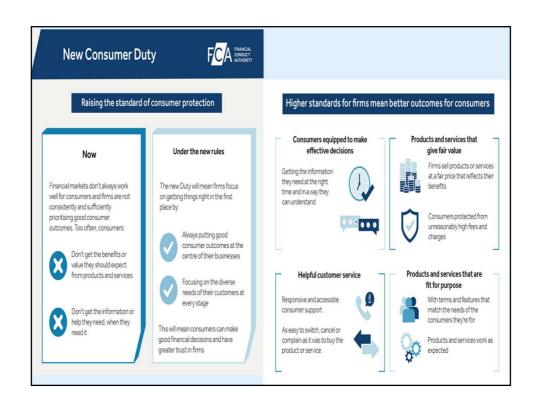


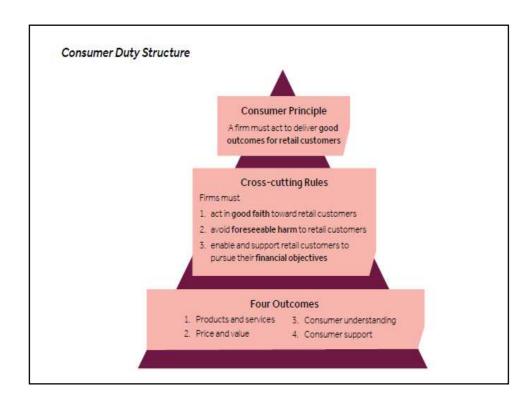
Why and how

- Customers are being sold products that they don't need, that cost too much and they experience poor service (can you speak to someone?)
- Pressure on FCA to get tough and CD gives FCA intrusive and proactive powers to do so
- Still negative perception of the sector with customer feedback being far from receptive
- Despite TCF and the customers best interests rule (acting honestly, fairly and professionally) the expected change in culture has not happened
- Lack of trust abounds
- Government hardly impressed









New Principle 12

- A firm must act to deliver **good** outcomes
 - · what the customer wanted from the product
 - ensure they have a "no regrets" purchase

The scope for "customer/consumer" does include most forms of commercial business to incl SMEs (an excl for large risks and group commercial)



Cross-cutting rules

- 1. firm must act in good faith
 - · Being honest, fair and open

2. firm must avoid foreseeable harm

- Consider the product design, terms, marketing and communications to identify possible causes of harm
- Take action to reduce (or highlight) the potential harm that might occur over the lifetime of the product, including new harms that are identified post-sale

3. firm must enable and support customers to pursue their financial objectives

- Enabling customers to make good decisions by considering their immediate and longer-term objectives
- Providing clear information for the customer to aid their decision-making
- · Recognise behavioural bias and likely level of understanding



The Four Outcomes

- 1. Products and Services
- 2. Price and Value
- 3. Consumer Understanding
- 4. Consumer Support



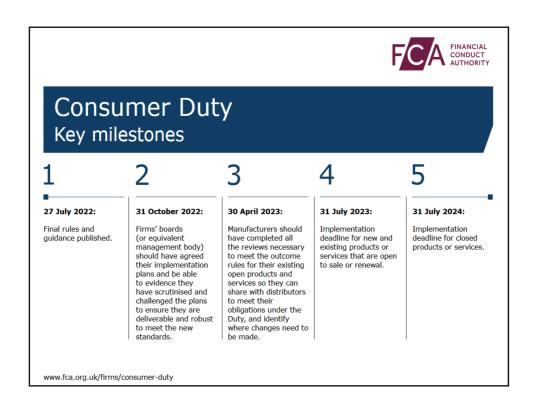
- Products and Services provide a product that meets the needs
 of the identified target market, both new sales and existing
 customers. Distribute the product via appropriate channels, for
 example, considering if it can be sold with or without advice
- Price and Value ensure customers get fair value from their products and services and undertake regular value assessments with sharing of information between the manufacturer (typically the insurer) and distributor(s)
- 3. Consumer Understanding providing the right information at the right time, so that it can be understood and enable decisions that support good outcomes. Test whether the communications drive the right actions
- 4. Consumer Support customers can use products as expected, realise the benefits and not face unreasonable barriers e.g. claim, make changes, cancel or switch (incl the method of engaging)

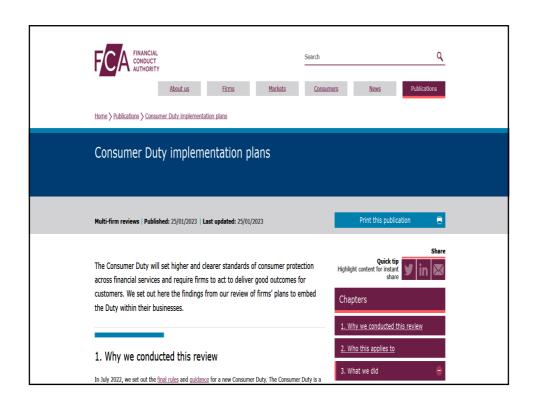


What does this mean?

- Regular product reviews and fair value assessments will apply to all products (open and closed)
- Pricing Practices introduced an annual review (for GI this is on a forward-looking basis only)
- What about life policies sold 10/15/20+ years ago are they still able to deliver a good outcome? Are any comms timely, informative to enable good decision-making?
- From 31 July 2023 (closed products 12m later) you will need evidence that the product was expected to deliver a good outcome and that foreseeable harm was anticipated and addressed
- Monitor performance against original expectations and advise customers as to what they need to do







FCA highlights areas of focus

- Prioritising: Firms should make sure they are prioritising effectively, with a focus on the areas that will make the biggest impact on outcomes for consumers
- Making the changes needed: The FCA urges firms to ensure they
 are making the changes needed so consumers receive
 communications they can understand, products and services that
 meet their needs and offer fair value, and they get the customer
 support they need, when they need it
- Working with other firms: Firms need to share information and work closely with their commercial partners to make sure they are all delivering good customer outcomes. The FCA has found that some firms need to accelerate this work to implement the Duty on time
- Letters to follow + survey to 600 firms to check progress



Areas of concern?

- 1. Who is leading this?
- 2. Board not engaged + no overall champion
- 3. No timings
- 4. Key findings:
 - I. Governance & oversight
 - II. Culture & People
 - III. Deliverability
 - IV. Third parties
 - V. The four outcomes
 - VI. Data strategies



2. Premium Finance



Premium Finance (retail)

- Cost of finance at renewal should be no higher than if at NB but cost can vary between customers due to credit risk
- Explain cost with/without PF and state PF cost
- Statement more expensive to use PF
- Duration of policy and PF if different
- Customer to make an active election
- PF you provide and the remuneration you receive must not conflict with the customer's best interests rule to act honestly, fairly and professionally
- Regular review of arrangements



To consider

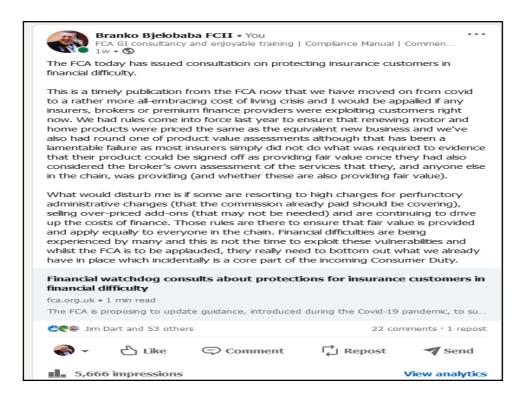
- Is the PF consistent with your obligations across the FCA Handbook and the customer's best interests rule?
- Specifically PRIN 1, 6 and 8 integrity, TCF and management of conflicts of interest
- This incls APR uplift, remuneration or inducements offered or accepted from providers (cash, commission, goods, hospitality or training)
- Broker fee waived if instalment plan is the insurer's own one? Discount therefore?



Issues

- You will need to compare the insurer's premium finance options (if any) with your own standalone provider and offer the cheapest or disclose the fact that you will only offer the most expensive
- If you up the APR or your margin then you need to tell the customer you are doing this
- If you only have one provider you should tell the customer that they could finance the premium cheaper elsewhere
- Is what you earn fair and why did you select that arrangement?





3. Product Governance



Email: InsuranceSectorProjects@fca.org.uk



29 July 2022

Dear Sir/Madam,

Product Governance and Fair Value - General Insurance and Pure Protection

In May 2021, we published Policy Statement 21/5 (updated in PS 21/11) setting out our final rules on insurance pricing and the enhanced product governance. These were designed to improve competition and ensure firms offer fair value products to consumers.

The enhanced product governance rules came into force on 1 October 2021, and apply to manufacturers and distributors of all general insurance and pure protection products (except contracts of large risks or reinsurance contracts).

In August 2021, we conducted a market survey which assessed firms' readiness to comply with the final rules. Following this work, we sent a letter to all insurance intermediary firms with general insurance permissions setting out that we expected those firms to:

- establish whether it was a manufacturer or distributor of general insurance or pure protection products (excluding contracts of large risks or reinsurance contracts); assess the impact of the enhanced product governance rules on the firm; and

FCA's beef?

- Products have to be assessed as providing fair value by 30 September 2022 and if this is not done, they can no longer be sold
- Rules were published on 28 May 2021 (effective 1 October 2021) and insurers have left things far too late (thus more work from brokers)
- Generic online statements are not enough and you can't assume all is OK without asking what brokers do <u>themselves</u> to impact value
- Massive variations in insurer output and many have not done all that was needed
- We are disappointed with the progress made



What do brokers need to do?

- 1. Assess impact of any distribution arrangements and whether these provide/enhance fair value
- Engage with manufacturers to obtain their value assessments
- Provide manufacturers with all relevant information to enable them to assess whether your fees/charges, add-on products, finance costs and distribution arrangements impact fair value
- There is a potential for serious consumer detriment



The rules then?



Scope

- Retail + <u>commercial</u> + pure protection + additional products sold alongside (incl premium finance)
- Firms to consider the value that a product is likely to offer at inception, through the initial insured period and at subsequent anticipated renewals
- If fair value cannot be demonstrated they need to stop marketing and distributing it
- To consider target market, testing and distribution channel and legacy products



Where?

- 1.4.7 R *PROD* 4 applies to a *firm* with respect to activities carried on from an establishment maintained by it, or its *appointed representative*;
 - (1) (for all insurance products and pathway investments) in the United Kingdom; and
 - (2) (in addition, for *non-investment insurance products*) overseas, in relation to an insurance product that is, or will be, marketed or distributed, or there are policies under the product that remain in force, in the United Kingdom.

[Note: in respect of (1), article 7(2) of the IDD]

contracts of large risks

(in ICOBS and PROD) contracts of insurance covering risks within the following categories, in accordance with the UK provisions which implemented article 13(27) of the Solvency II Directive:

- (a) railway rolling stock, aircraft, ships (sea, lake, river and canal vessels), goods in transit, aircraft liability and liability of ships (sea, lake, river and canal vessels);
- (b) *credit* and *suretyship*, where the policyholder is engaged professionally in an industrial or commercial activity or in one of the liberal professions, and the risks relate to such activity;
- (c) land vehicles (other than railway rolling stock), fire and natural forces, other damage to property, motor vehicle liability, general liability, and miscellaneous financial loss, in so far as the policyholder exceeds the limits of at least two of the following three criteria:
 - (i) balance sheet total: €6.2 million;
 - (ii) net turnover: €12.8 million;
 - (iii) average number of employees during the financial year: 250.

[Note: article 13(27) of the Solvency II Directive and article 2(1)(16) of the IDD]

Enhancing value

- Value means the relationship between the total price to the end customer and the quality of the products and services provided by all parties
- A firm must not use a distribution channel unless it is able to demonstrate <u>clearly</u> that the channel results in fair value
- Certain profit optimisation practices may not offer fair value - auto-renewals, use of PF, fees/charges (what are these for?), chains, etc
- Intermediaries to include a review of distribution arrangements (to incl remuneration arrangements) at least every 12 months

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- (1) the <u>nature of the product</u> including the benefits that will be provided, their quality, and any limitations
- (2) the type and quality of services
- (3) the <u>expected total price</u> to be paid and the elements that make up the total price. This will need to include consideration of at least the following:
 - (a) the **pricing model** used to calculate the risk premium
 - (b) the overall cost to the firm and any other components of a package
 - (c) the **individual elements** of the total price including:
 - (i) the insurance product (including any additional features)
 - (ii) any additional products (including retail premium finance)
 - (iii) the distribution arrangements (including the remuneration of any relevant person in the distribution arrangements, and including where the final decision on setting the price is taken by another person)
- (4) how the <u>distribution arrangements</u> support, and will not adversely affect, the intended value of the product



Information to use/share?

- 1. Customer research (direct engagement with customers to ask how things went)
- 2. Claims information (frequency, acceptance rates, average payouts, disputed, etc is the policy doing what it should, i.e. paying out?)
- 3. Public information (social media, etc is it being received well/customers experiences?)
- 4. Distribution arrangements remuneration and its impact and the levels or quality of service provided by any person within the chain



Further...

- Firms to review all products at least every 12 months (starting 1 October 2021 and more frequently if a product has a higher risk of generating harm)
- Value assessment to be undertaken to include distribution strategy and how this influences value (incl remuneration awareness for the chain) and distributors to have an involvement in this
- Amend distribution process if this results in harm
- Remind that assessment of D&N is continual



Senior Managers

- A firm's governing body has ultimate responsibility for product governance arrangements
- It must ensure that the firm complies
- FCA remind firms that they must have a <u>Senior Manager responsible for compliance</u> with the regulatory system to incl product governance and pricing
- It should be clear which SM has responsibility for these areas (check your SoR)



Fair value for non-investment insurance products: distribution arrangements

- 4.2.14N R A firm must, as far as reasonably possible, ensure the distribution arrangements for a non-investment insurance product avoid or minimise the risk of negatively impacting the fair value of the insurance product or package. This includes, but is not limited to:
 - (1) avoiding or reducing the risks arising from:
 - (a) any remuneration of a party, or parties, involved in the distribution arrangements increasing, directly or indirectly, the total price paid by the *customer* without adequate monitoring or oversight of the nature, level and fairness justification for their inclusion; or
 - (b) providing discretion to another person to set the final price, for example through a net pricing arrangement, without adequate monitoring or oversight of the final price paid by the *customer*;
 - (2) ensuring that appropriate arrangements will be in place to identify if the actions of another person involved in the distribution arrangements would adversely affect the value of the insurance product or package; and
 - (3) reducing the scope for the overall effect of any distribution arrangements to detrimentally affect the value of the products or package including where the cumulative effects of the remuneration of multiple parties unreasonably add to the overall price paid by the customer.

- 4.2.140 G (1) Where the *firm* is considering the effects of the distribution arrangements on value it should consider whether the additional costs of any individual party in the arrangements that add to the total price paid by the *customer* deliver any, or a proportional, additional benefit. If not, *firms* should consider how they can be satisfied that the arrangements are consistent with their obligations to be able to clearly demonstrate fair value to the *customer*.
- 4.2.14P R A firm must obtain from any person in the distribution arrangements all necessary and relevant information to enable it to identify the remuneration

associated with the distribution arrangements to allow it to assess the ongoing value of the product, including at least:

- (1) the type and amount of remuneration of each person in the distribution arrangement where this is part of the *premium* or otherwise paid directly by the *customer*, including in relation to *additional products* (other than where this relates to another *non-investment insurance product* for which the *firm* is not a *manufacturer*);
- (2) an explanation of the services provided by each person in the distribution arrangements; and
- (3) confirmation from any *firm* in the distribution arrangements that any remuneration is consistent with their regulatory obligations including *SYSC* 19F.2 (IDD remuneration incentives).

Must provide on request...

- 4.3.10B R For the purposes of PROD 4.3.10UK, a distributor must provide on request to a manufacturer of a non-investment insurance product:
 - (1) <u>information on the distributor's remuneration in connection with the distribution of the insurance product;</u>
 - (2) information on any ancillary product or service that the distributor provides to the customer (including insurance add-ons, non-insurance additional products and retail premium finance), which may affect the manufacturer's intended value of the insurance product; and
 - (3) confirmation that the distribution arrangements are consistent with the obligations of the *firm* under the *FCA Handbook* including in particular in *SYSC* 10 (Conflicts of interest) and *SYSC* 19F.2 (IDD remuneration incentives).



Little cracker here...

- 4.3.6D G The following evidential provision provides examples of arrangements the FCA considers will breach PROD 4.3.6AR.
- 4.3.6E E (1) A firm's distribution arrangements including any distribution strategy it sets up, should not result in:
 - (a) the firm receiving a level of remuneration which does not bear a reasonable relationship to the firm's actual costs, or their contribution, level of involvement or the benefit added by them, to the arrangements for the distribution of the product, including where the firm provides little or no benefit beyond that which the customer would receive if they obtained the insurance product through another distribution channel:





LMA9197 - Product Value - Information Exchange Template

The Product Value – Information Exchange Template is designed to assist product Manufacturers and Distributors in meeting the requirements of the FCA PROD rules (PROD 4.2.29 R and PROD 4.2.14 P) relating to information exchange which are shown in the blue boxes below.

Manufacturers and Distributors

The term "Manufacturer" refers to a firm substantially involved in creating, developing, designing and/or underwriting a contract of insurance. As such, managing agents/insurance companies will always be product manufacturers. They may be co-manufacturers with a Distributor when the Distributor also meets the definition.

Generally a Distributor will be some form of intermediary, either authorised or exempt by the FCA. A Distributor would also include introducers.

Requirements and Responsibilities

The fair value assessment is the responsibility of the Manufacturer of a product, which will typically be the insurer unless otherwise agreed with the intermediary in a formal agreement.

ONEROUS Issues

- What value do the existing distribution arrangements provide to the end customer and what does each party in the chain do to enhance value?
- Are such arrangements unnecessarily complex which might mean customers are at greater risk of not receiving fair value?
- Firms must not use a distribution channel unless it results in fair value and regular reviews now needed
- Commercial business is included so <u>this will</u> <u>include arrangements with property managing</u> <u>agents and persons not regulated under FSMA</u>

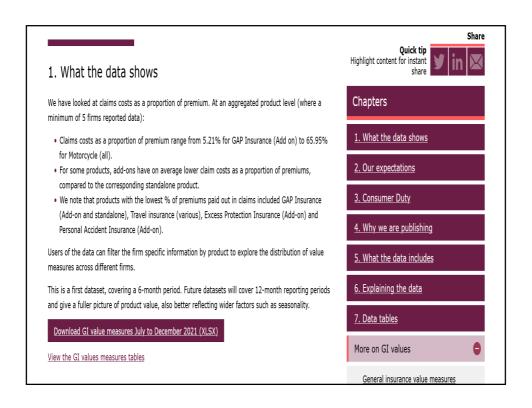


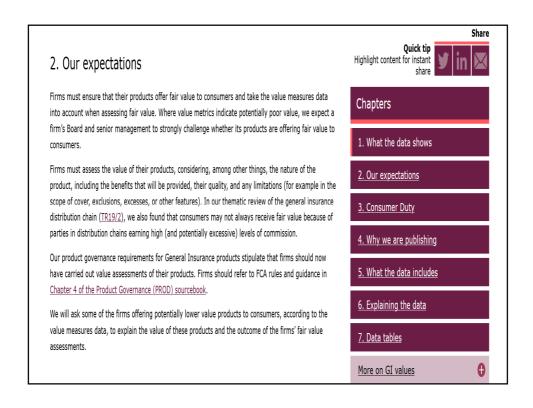
In a nutshell

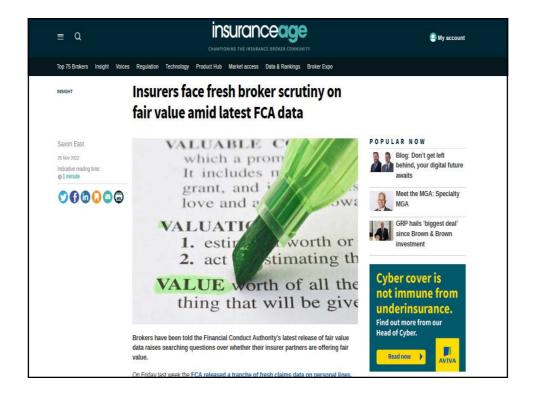
- Joint obligation insurer and broker
- Agree what roles each party has in the manufacturing and/or distribution process
- Understand if what you do adds or detracts from the value of the product
- Is there anyone else in the chain and if so
 - what do they do?
 - how much do they get paid for it?
 - is this fair?
 - how does any of this add value to the end customer?
- Brokers to incl net rated and what fees/charges are for - what <u>extra</u> value do these provide?

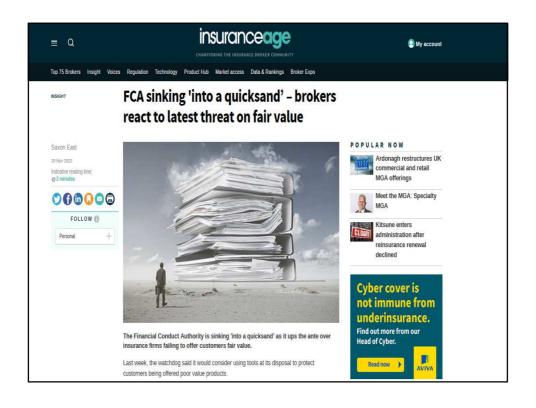














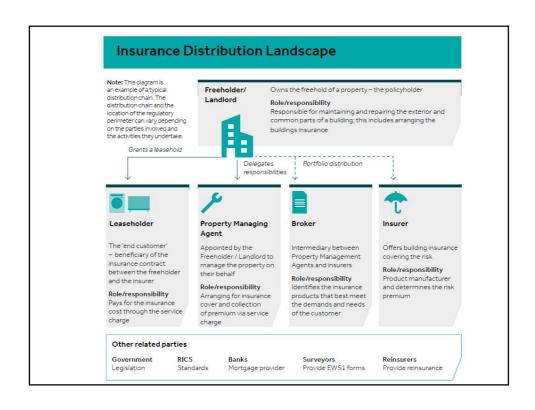
Multi-occupancy

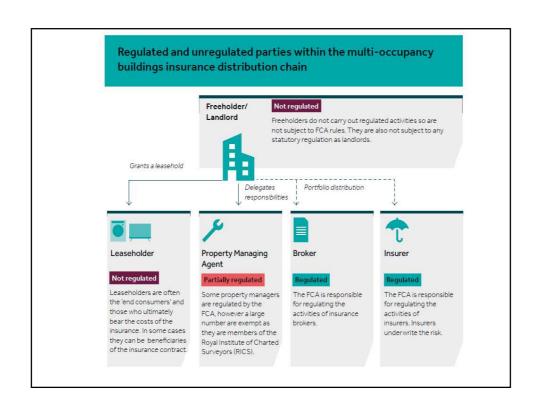
- Increasing costs being passed to leaseholders and tenants (people at the end of all of this despite the policyholder being a commercial customer)
- FCA expect adequate resources incl knowledge and expertise to provide an appropriate service
- Intermediaries (and anyone else involved in the distribution) should not adversely affect the value of the product/are insurer commissions excessive?
- Does the commission you receive (and the PMA) bear a reasonable relationship to the benefits the services provide and the costs incurred? Higher premiums mean more commission but what <u>extra</u> is being provided?
- · Refusal to disclose commissions



Report on insurance for multi-occupancy buildings

September 2022





What's been said?

- Directed at mid and high-rise blocks of flats (90,500 such blocks in the UK and 9,300 have flammable cladding)
- Sample was 17 insurers and 26 brokers (some 374,000 bits of data analysed)
- Commissions in range from 10% to 62% (average was 30%) and these are of significant concern
- Insurance costs have gone up 125% since 2016 and limited number of insurers operating in 3+ floor market
- Lack of transparency and increased costs leading to significant distress with leaseholders and now need for potential risk pooling as competition is not working

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Some options?

- 1. Pooling arrangement to increase competition
- 2. Greater transparency and better disclosure
- 3. Hard disclosure of commissions to all
- Address remuneration practices and commissions
- 5. Insurers working with FCA on better risk data





Department for Levelling Up, Housing & Communities

Steve White Chief Executive John Stow House 18 Bevis Marks London EC3A 7JB The Rt Hon Simon Clarke MP
Secretary of State for Levelling up Housing &

Department for Levelling Up, Housing and Communities 4th Floor, Fry Building 2 Marsham Street London SW1P 4DF

21 September 2022

Dear Steve.

Actions from the Financial Conduct Authority's (FCA) report on the buildings insurance market for multiple-occupancy residential buildings

I am writing to you in light of the FCA's report into buildings insurance for multiple occupancy buildings, dated 21 September 2022.

The report has brought to light disturbing evidence on remuneration practices. Broker commissions account for 30% of the premium and the average absolute value of commissions has more than tripled for brokers between 2016 and 2021 (261% increase) to a mean of £4,690 per building. In most cases the broker shares their commission with the managing agent/freeholder: in more than half of cases, these parties receive 50% or more of the commission given to the broker. It is unclear how these practices can be of any benefit to leaseholders.

The financial pressure currently placed on leaseholders is unacceptable. The real-world increase in the commissions passed to managing agents at the expense of leaseholders is amoral, lacks a connection to delivering a fair and quality product and must cease as a matter of urgency.

My department will work closely with the FCA to ensure action is taken to tackle these unfair commissions. I would like to see immediate changes to this practice and expect a proposal from BIBA setting out how you will address broker commissions and reform culture and practice within the market ahead of any further regulatory activity.

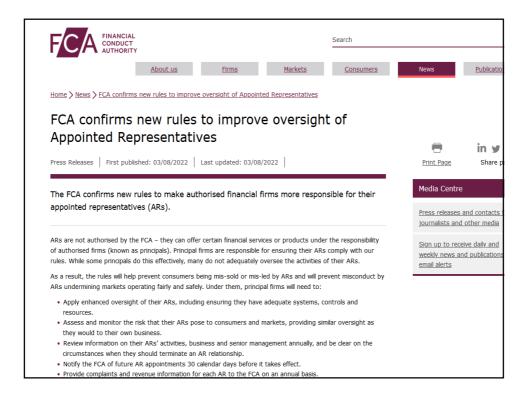
The FCA has also recommended that you work rapidly on a pooling solution with the ABI and on improving the quality and availability of data in this area of the market. Before the month is over, I would like you to outline a timeline of the action you intend to take and the effect you expect it to have on the issues identified by the FCA.

Rt Hon Simon Clarke MP

Secretary of State for Levelling Up, Housing & Communities



5. Appointed Reps



What have we covered?

You should have gained an insight into:

- What is Consumer Duty and core components of this
- Key GI issues
 - Premium Finance and Product Governance
 - Multi-occupancy insurances
 - Appointed Representatives



Thank you for listening

Questions please

www.branko.org.uk

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